

Q. In her presentation (at 27:55 of Part 1), Mackenzie Eaglen referred to a supply chain heat map overlaid with a Covid-19 impact map. Where can we find that map?

A. Mackenzie provided the following link on the map: <https://www.govini.com/covid-19-impacts-on-the-department-of-defense/>. She added a caveat: The Govini map is “similar” to DoD’s but of course we don’t have access to the Pentagon’s version. But we know they’re similar since Under Secretary Lord said so.

Q. What does the 4 + 1 concept mentioned by Michael O’Hanlon represent?

A. In Michael O’Hanlon’s presentation (at 19:05 of Part 2), he mentions that the previous 4+1 framework used by defense leaders to discuss the threat included Russia, China, North Korea, Iran, plus transnational violent extremism. O’Hanlon argued that the framework has evolved to include a second dimension of threats that complement and exacerbate the previous 4+1. The new 4+1 threats include biological, nuclear, climatic, digital, plus internal American economic threats as explained more fully in this blogpost: <https://www.brookings.edu/blog/order-from-chaos/2020/05/11/from-the-pentagons-41-threat-matrix-to-41-times-2/>